
**DRAFT CORPORATE PLAN 2017–2019 and 2017-18 DRAFT BUDGET
PROPOSALS – including draft Supporting People Spend Plan 2017/18**

Purpose of Report

1. The Council's Constitution allows Scrutiny Committees to consider the draft Cabinet budget proposals prior to their consideration by the Cabinet and Full Council. This report provides Members with context for the scrutiny of those sections of the Council's draft Corporate Plan 2017-2019 and draft 2017/18 Budget Proposals that relate to the portfolios and service areas that fall within the remit of this Committee.
2. The scope of the scrutiny is as follows:
 - the relevant sections of the Corporate Plan;
 - the relevant Budgetary Proposals re their alignment with the Corporate Plan – to test whether they support delivery of the aims and priorities detailed in the Corporate Plan;
 - the relevant Budgetary Proposals in terms of potential impact on service delivery, service users and citizens of Cardiff; and
 - the achievability and deliverability of the proposed savings.
3. The Cabinet will consider the Scrutiny Committee's comments or recommendations prior to finalising their budget proposals. The draft Cabinet budget proposals will be taken to the Cabinet Meeting on 16 February 2017 for agreement, and at this meeting, a formal decision will also be taken determining the Cabinet's budget recommendations for consideration by Council, at its meeting on 23 February 2017.

Structure of Papers

4. Attached to this report, Members will find the following appendices, which contain information relevant to this Committee's terms of reference:

- a. Draft Corporate Plan 2017-2019 – **Appendix 1**
- b. Post Consultation Changes – **Appendix 2** , includes:
 - Summary of Post Consultation Changes
 - Financial Resilience Mechanisms¹
- c. 2017/18 Proposals Overview – **Appendix 3**, includes:
 - Overview of 2017/18 savings proposals
 - Addressable Spend – budget savings proposals 2017/18²
- d. Directorate Savings Proposals - **Appendix 4**
- e. Financial Pressures 2017/18 – **Appendix 5**
- f. Draft Capital Programme 2017/18 - 2021/22 – **Appendix 6**
- g. Employee Implications of Budget – **Appendix 7**
- h. Directorate Budgetary Analysis sheets – **Appendix 8**
- i. Supporting People Spend Plan 2016-17 – **Appendix 9**
- j. Fees and Charges – **Appendix 10**
- k. '*Changes for Cardiff*' Budget Consultation Report – **Appendix 11**.

5. The financial resilience, savings, financial pressures, capital programme and employee implications papers have been colour-coded as follows:

- a. **Shaded rose pink** – Economic Development and Partnerships proposals that fall within this Committee's terms of reference.
- b. **Shaded light green** – Community Development, Cooperatives and Social Enterprises proposals that fall within this Committee's terms of reference.

¹ The term financial resilience mechanisms is used to refer to one off allocations of finance to undertake works listed

² The term addressable spend is used to refer to components of the Council's budget from which it is more difficult for individual directorates to propose savings. This is for a number of reasons such as delegated schools budgets previously subject to Welsh Government protection, externally set budgets, corporate financial planning and resilience budgets or those to service debt. None of these savings falls within the remit of this Committee.

- c. **Shaded pale yellow** – Health, Housing and Well Being proposals that fall within this Committee’s terms of reference.
 - d. **Shaded pale blue** – Skills, Safety, Engagement and Democracy proposals that fall within this Committee’s terms of reference.
 - e. **Shaded grey** - those that fall within the terms of reference of another scrutiny committee.
6. The Directorate Budgetary Analysis sheets attached at **Appendix 8** provide current year information. Each line is coded alphabetically (on the far left) and the letters correspond to the cross-reference column (headed x-ref) on the Savings Proposals spreadsheet.

Structure of Meeting

7. The following Cabinet Members and officers have been invited to give a short presentation providing a corporate overview of the 2017-18 Budget Proposals as they impact on the Committee’s terms of reference, and to answer any general questions arising:
- Cllr Phil Bale, Leader, Economic Development and Partnerships.
 - Cllr Graham Hinchey, Cabinet Member (Corporate Services and Performance).
 - Christine Salter (Corporate Director - Resources).
 - Joe Reay (Head of Performance and Partnerships).
 - Gareth Newell (Operational Manager, with responsibility for coordinating the ‘*Changes for Cardiff*’ consultation).
8. The meeting is then structured by Cabinet Member Portfolio area, as follows:
- a. Cllr Phil Bale - Leader, Economic Development and Partnerships.
 - b. Cllr Peter Bradbury - Community Development, Co-operatives and Social Enterprise.
 - c. Cllr Susan Elsmore - Health, Housing and Well Being.
 - d. Cllr Dan De’Ath – Skills, Safety, Engagement and Democracy.

Draft Corporate Plan 2017-2019

9. The draft Corporate Plan 2017-2019 is attached in full at **Appendix 1** and is set out as follows:

- a. Foreword by the Leader – page 2;
- b. The Corporate Plan – page 3;
- c. Planning and Policy Framework – page 4;
- d. Delivering our Vision – page 6;
- e. Delivering for Cardiff – page 9;
- f. Shaping the Corporate Plan – page 10;
- g. Priority 1: Better education and skills for all – page 13;
- h. Priority 2: Supporting vulnerable people – page 21;
- i. Priority 3: An economy that benefits all our citizens – page 31;
- j. Priority 4: Working together to transform services – page 43;
- k. Appendix A: Key performance indicators and target setting – page 52.

10. Each priority is supported by Well Being Objectives, which will be delivered by a set of commitments. A lead Cabinet Member is assigned to each commitment, and there is a set of targets for each priority, by which progress will be measured.

11. Members are able to scrutinise the Priorities, Well Being Objectives, commitments, measures and targets that fall within this Committee's terms of reference. The relevant priorities for this Committee are Priority 2 ('Supporting vulnerable people') and Priority 4 ('Working together to transform services'), with the following Well Being Objectives:

2.1 People at risk in Cardiff are safeguarded.

2.2 People in Cardiff have access to good quality housing.

2.3 People in Cardiff are supported to live independently.

4.1 Communities and partners are involved in the redesign, development and delivery of local public services.

12. For Members ease, the commitments and targets that fall within this Committee's terms of reference are listed below in the relevant Cabinet Member portfolio section (point 26 onwards).
13. The Plan confirms that each Directorate will publish a Delivery Plan, which will provide greater detail on how objectives contained in the Plan will be delivered. The Corporate Plan, Directorate Delivery Plans and Organisational Development Plan will together shape dialogue with external stakeholders.
14. The Plan clearly sets out the level of financial challenge facing the Administration, Council and City, coupled with increasing demand for council services. The Administration commits itself to working closely with staff and partners to deliver a liveable city during a time of growth and austerity.

Summary of Budgetary Position

15. As at 10 February 2017, the Council finds itself with a funding shortfall of approximately £16,889 million for 2017/18 before savings and new pressures have been accounted for. The shortfall comprises of:

BUDGETARY GAP	£000
Resources Available	581,372
Resources Required	598,261
Shortfall before savings and new pressures	16,889

16. The resources available to finance the budget before any increase in the rate of Council Tax are made up as follows:

Resources Available	£000
Resources from WG	428,217
Council Tax (at nil increase)	151,655
Use of reserves to support the budget	1,500
Total Resources Available	581,372

17. The following table summarises the resources required to cover base expenditure, commitments and budget realignments.

Resources Required	£000
2016/17 adjusted base budget (after transfers)	578,846
New Responsibilities (per settlement)	1,278
Employees (pay awards, increments, NI etc.)	2,916
Demographic pressures	4,610
Commitments	840
Directorate expenditure and income realignments (net)	2,699
Special inflation	2,507
Schools non-pupil number growth (net)	4,565
Total Resources Required	598,261

18. In addition to the budget shortfall of £16,889,000, the Council has identified new directorate pressures of £4,638,000, bringing the shortfall to £21,527,000. Overall savings of £17,007,000 have been identified, resulting in £4,520,000 to be raised from additional Council Tax, as set out below:

Budget Shortfall	£000
Shortfall before directorate pressures and savings	16,889
New directorate pressures	4,638
Sub total	21,527
Less	
Total Savings	(17,007)
Net amount to be raised from additional Council Tax	4,520

19. Overall savings proposals have been identified, as shown in **Appendix 3 and 4**, as follows:

Funded by:-	£000
Directorate Savings	13,264
Addressable Spend Savings	3,743
TOTAL SAVINGS	17,007

20. In terms of the Directorate savings proposals of **£13,264** million:

- a. **£4,872 million** are savings from **employee costs**;
- b. **£8,739 million** are saving from **other spend**; and
- c. **£3,405 million** from increased **income**.

Total Savings by Directorate	Employee £000	Other £000	Income £000	Total £000	Percent
City Operations	0	695	494	1,189	9%
Communities, Housing and Customer Services	120	754	209	1,083	8.1%
Corporate Management	0	84	0	84	0.6%
Economic Development	269	542	1,359	2,170	16.3%
Education and Lifelong Learning	782	605	984	2,371	17.8%
Governance and Legal Services	0	102	0	102	0.7%
Resources	511	503	254	1,268	9.5%
Social Services	340	4,657	0	4,997	38%
Directorate Savings	2,022	7,942	3,300	13,264	100%

21. Details of the Directorate Savings Proposals are shown at **Appendix 4**.

These proposals provide risk analysis information in terms of residual risk, achievability and Equality Impact Assessment. Where a screening identifies a red or red/amber risk a full Equality Impact Assessment is undertaken. Members can view these at:

<https://www.cardiff.gov.uk/ENG/Your-Council/Council-finance/Council-Budget/2017-18/Equality-Impact-Assessments-2017-18/Pages/default.aspx>

22. The net additional increase in Council Tax and the savings identified in the above table account for two of four components that the Council identified as part of its 2017/18 Budget Strategy. The other two components, a 30% cap on schools non-pupil number-growth and use of earmarked reserves have already been accounted for within the calculations of the Resources Required and the Resources Available for 2017/18. The table below sets out in full, the four components of the 2017/18 Budget Strategy along with their respective contributions to balancing this budget.

	£000
30% cap on schools growth (non-pupil number)	1,853
Use of Earmarked Reserves	1,500
Savings	17,007
Council Tax at 3.7% (net)	4,520
TOTAL	24,880

Directorate Financial Pressures 2017-18

23. The Financial Pressures Summary is attached at **Appendix 5**, colour coded as set out at point 5. Further details are provided below, under the relevant Cabinet Member portfolio section.

Council Capital Programme 2017-18 – 2021-22

24. The draft Capital Programme is attached at **Appendix 6**, colour coded as set out at point 5. The proposed 2017/18 budget outlines capital expenditure proposals of **£143,049** million for 2017/18 and an indicative **£230,027** million for the 2018/19 to 2021/22 financial years. Further details are provided below under each relevant Cabinet Member portfolio section.

Specific Proposals within CASSC Terms of Reference

25. This report provides the Committee with an opportunity to consider the draft Cabinet budgetary proposals and their alignment to the Corporate Plan 2017 - 2019, for the proposals which relate to this Committee's terms of reference. These are set out below by Cabinet Member portfolio, in the order shown on the agenda for this meeting.

Economic Development and Partnerships

26. Councillor Phil Bale, Leader and Cabinet Member for this Portfolio, and Sarah McGill (Director of Communities, Housing and Customer Service) have been invited to answer Members' questions on the draft Corporate Plan and budget proposals for this portfolio. Members are asked to refer to **Appendix 6** in relation to the following proposals, shaded rose pink:

Capital Programme- Appendix 6

- a. **Line 4** – Neighbourhood Renewal Schemes.
- b. **Line 5** – Community Shopping Centre Regeneration.
- c. **Line 28** – Maelfa Centre.
- d. **Line 74** - Maelfa Regeneration – Commercial Properties.

Community Development, Co-operatives & Social Enterprise

27. Councillor Peter Bradbury, Cabinet Member for this Portfolio, and Sarah McGill (Director of Communities, Housing and Customer Service) have been invited to answer Members' questions on the draft Corporate Plan and budget proposals for this portfolio. Members are asked to refer to **Appendix 1 Corporate Plan** and **Appendices 2, 4, 6 and 7** in relation to the following proposals, shaded light green:

Corporate Plan – Appendix 1

Commitments:

- a. Continue to deliver the Community Hubs development programme to provide access to a wide range of services, including advice, support and library provision within communities – page 46.
- b. Review our Neighbourhood Partnerships to ensure we are working with citizens and partners to address need on a locality basis by March 2018– page 46.

Measure and target:

- c. The percentage of people who feel more informed about their locality as a result of attending a Neighbourhood Partnership Roadshow – 70% - page 47.

Financial Resilience – Appendix 2

- d. **Line 19** – Communities First - £300,000.
- e. **Line 22** – Time Credits volunteering arrangement initiative - £60,000.

Savings Proposals - Appendix 4

- f. **Line 18** - New Approach to Locality and Neighbourhood Service Delivery - £150,000.
- g. **Line 21** – Commercialisation - £46,000.

Capital Programme- Appendix 6

- a. **Line 25** – Citizen Hubs.
- b. **Line 26** – St Mellon’s Hub Phase 2.

Employee Implications of Budget – Appendix 7

- a. Line 3 – New approach to Locality and Neighbourhood Service Delivery – redeployment (8) and new post (5) FTE³.

Health, Housing and Well Being

28. Councillor Susan Elsmore, Cabinet Member for this Portfolio, Sarah McGill, (Director of Communities, Housing and Customer Services), Jane Thomas (Assistant Director, Communities and Housing), Tony Young (Director of Social Services), and Amanda Phillips (Assistant Director, Adult Social Services) have been invited to give presentations and answer Members questions’ on the draft Corporate Plan and budget proposals for this portfolio. This section is split by Directorate, with Communities, Housing and Customer Services Directorate being taken first.

Communities, Housing and Customer Services Directorate

29. Members are asked to refer to **Appendix 1 Corporate Plan** and **Appendices 2, 4, 5, 6, 7, 9 and 10** in relation to the following proposals, shaded pale yellow:

Corporate Plan – Appendix 1

Commitments:

- a. Implement the Cardiff Housing Strategy 2016-2021 to ensure those in need have access to appropriate, high quality services.
 - 1,500 new homes (of which 40% affordable) through the ‘Cardiff Living’ programme.

³ FTE stands for Full Time Equivalent posts

- In addition to the Housing Partnership Programme, deliver 100 additional council properties through a range of capital funding by 2022.
 - Delivering Independent Living Solutions for Older and Disabled People.
 - A new Homelessness Strategy based on a full needs assessment and review of services.
 - Implement a new Rough Sleeping Strategy to address rough sleeping in the city.
 - Continue to develop joint working to mitigate the issues caused by Welfare Reform.
- b. Promote and increase the number of adults using the new First Point of Contact Service to access information and signposting to enable them to remain independent in their community and act as a Gateway to accessing advice and assistance.
- c. Further develop the Alarm Receiving Centre including partnership work with stakeholders as well as the use of new technology to assist people to live independently.
- d. Develop Locality Based Working building on the learning of the older person's pilot project to effectively integrate services for older people within a geographical location, taking a person centred approach, reducing duplication and improving citizen engagement.

Measures and targets:

- e. The percentage of affordable housing agreed at planning stage to be provided in a development on green field sites – 30%.
- f. The percentage of affordable housing agreed at planning stage to be provided in a development on brownfield sites -20%.
- g. The number of homes commenced on site through Cardiff Living in year: - Council Homes – 136.

- h. The number of homes commenced on site through Cardiff Living in year: - All Homes – 353.
- i. The percentage of people who experienced successful outcomes through the homelessness Reconnection Service – 50%.
- j. The number of rough sleepers assisted into accommodation – 144.
- k. The percentage of new cases dealt with directly at First Point of Contact (FPOC) with no onward referral to Adult Services – 60%.
- l. The total number of alternative solutions provided by Independent Living that help people remain independent at home – 3,900.
- m. The percentage of Assistive Living technology trial participants who think the service helps them remain in their own home – 65%.
- n. The percentage of telecare calls resulting in an ambulance being called out – less than 10%.

Summary of Post Consultation Changes – Appendix 2

- o. Temporary Accommodation - £240,000.

Savings Proposals - Appendix 4 (these proposals total £390,000)

- p. **Line 22** - Recharging of utilities at Rover Way & Shirenewton - £100,000.
- q. **Line 23** - Disabled Facilities Fee Income - £114,000.
- r. **Line 25** - Grants Review - £176,000.

Financial Pressures – Appendix 5

- q. **Line 6** – Providing budgeting an income maximisation service for the most vulnerable citizens - £144,000.
- r. **Line 7**– Additional Senior Occupational Therapists – Package of Care reviews - £90,000.

Capital Programme- Appendix 6

- t. **Line 1** – Disabled Adaptations Grants.

- u. **Line 2** – Owner Occupied Costs – Housing Regeneration.
- v. **Line 27** – Day Centre Opportunities Strategy.
- w. **Line 53** – Day Centre Opportunities Strategy.
- x. **Line 65** – Enable Grant.
- y. **Line 66** – Intermediate Care Fund Grant.
- z. **Lines 84-89** - Public Housing Capital Programme (HRA).

Employee Implications of Budget – Appendix 7

- t. **Line 4** – Providing budgeting an income maximisation service for the most vulnerable citizens – new posts – 4 FTE.
- u. **Line 5** - Additional Senior Occupational Therapists – Package of Care reviews – 2 FTE.

Fees and Charges – Appendix 10

- v. **Lines 110 -111** – Gypsy & Traveller Sites.
- w. **Lines 112- 113** - Disabled Facilities Services.
- x. **Lines 114-123** – Telecare.
- y. **Lines 188-189** - Meals on Wheels.

Supporting People Spend Plan 2017/18

30. The Supporting People Spend Plan 2016/17 is attached at **Appendix 9** and shows that, overall, £16,267,470 is proposed on Supporting People projects.

Social Services Directorate

31. Members are asked to refer to **Appendix 1 Corporate Plan** and **Appendices 2, 4, 5, 7 and 10** in relation to the following proposals, shaded pale yellow:

Corporate Plan – Appendix 1

Commitments:

- a. Work to make Cardiff a recognised Dementia Friendly City by March 2018 to support those affected by dementia, enabling them to contribute to, and participate in, mainstream society.
- b. Renew the safeguarding vision and strategy across Social Services by March 2018 in order to take account of new national policy and practice guidance currently under development.
- c. Implement the “Disability Futures” Programme by December 2018 to remodel services for disabled children, young people and young adults aged 0-25 across Cardiff and the Vale of Glamorgan to improve effectiveness and efficiency of services and outcomes for young people and their families.
- d. Work with partners to maintain the reduction in Delayed Transfers of Care for social care reasons during 2017-18 to support more timely discharge to a more appropriate care setting.
- e. Offer a Carers Assessment to all eligible adult carers who are caring for adults during the 2017-18 financial year to ensure that they receive the help and support they need, in the ways they need it.
- f. Implement a new model of Day Opportunities by March 2018 (subject to the completion of major building works which should be substantially completed by this date) to maximise independence for adults with care and support needs.

Measures and targets:

- g. % of adult protection enquiries completed within 7 working days - TBC
- h. The percentage of people who feel reconnected into their community, through intervention from day opportunities – 60%

- i. The rate of delayed transfer of care for social care reasons per 1,000 population aged 75 or over - TBC
- j. The number of children and adults in need of care and support using the Direct Payments scheme – 910
- k. The percentage of eligible adults who are caring for adults that are offered a carers assessment during the year – 90%.

Summary of Post Consultation Changes – Appendix 2

- l. Social Services Pressures - £1,183,000

Savings Proposals - Appendix 4 (these proposals total £2.158M)

- m. **Line 75** - Reinforce process for Continuing Healthcare (CHC) funding where primary health needs have been identified - £350,000.
- n. **Line 76** - Review of Social Work Resource in Hospitals - £90,000.
- o. **Line 79** - Joint commissioning of residential and nursing home beds with Health to create efficiencies - £130,000.
- p. **Line 80** - Review the level of Learning Disability (LD) college placements - £100,000.
- q. **Line 82** - Review Emergency Accommodation Service for Learning Disability Service Users - £290,000.
- r. **Line 83** - Incentivise and work with external providers to improve efficiencies and reduce costs - £53,000.
- s. **Line 84** - Retender Mental Health (MH) Supported Living Service - £150,000.
- t. **Line 85** - Retender/reconfigure external provider contract with University Health Board (UHB) for specialised day care - £170,000.
- u. **Line 86** - Review domiciliary model of delivery - £125,000.
- v. **Line 87** - Reduce and prevent reliance on statutory services. utilising Information Advice and Assistance assessment and review - £250,000.

- w. **Line 88** - Re-modelling of skill mix within Adults Social Work Teams - £100,000.
- x. **Line 90** - Review level of third sector expenditure - £100,000.
- y. **Line 91** - Locality based service delivery - £250,000.

Financial Pressures – Appendix 5 (these proposals total £1.388M)

- s. **Line 15** – First Point of Contact - £140,000.
- t. **Line 16** – Capacity to undertake quantitative performance monitoring - £46,000.
- u. **Line 17** – Rehabilitation Service for people with registered sight loss - £81,000.
- v. **Line 18** – Carers Assessment Workers - £53,000.
- w. **Line 21** – Learning Disabilities Internal Day Care - £76,000.
- x. **Line 22** – Complaints and Access to Records - £76,000.
- y. **Line 24** – Increased translation and interpretation costs - £100,000.
- z. **Line 25** – Strategic Commissioning - £36,000.
- aa. **Line 26** – Increase capacity to manage growth of domiciliary, residential and nursing provision through the care contract process - £105,000.
- bb. **Line 27** – Direct Payments - £300,000.
- cc. **Line 29** – Sustainability for the Multi Agency Safeguarding Hub (MASH) - £186,000.
- dd. **Line 30** – Enhance Review function across Learning Disabilities and Mental Health - £105,000.
- ee. **Line 31** – Continuing Health Care - £84,000.

Employee Implications of Budget – Appendix 7

- ff. **Line 23** – Remodelling of skill mix within Adult Social Work Team – delete 2.50 FTE (vacant posts).
- gg. **Line 24** – Review of Social Work Resource in Hospitals – delete 2.50 FTE (vacant posts).
- hh. **Line 25** – Social Services and Well Being Act – create 4 FTE.

- ii. **Line 26** – Capacity to undertake qualitative performance monitoring – create 1.50 FTE.
- jj. **Line 27** – Rehabilitation Service to people registered with sight loss/ severe sight loss – create 2.25 FTE.
- kk. **Line 28** – Carers Assessment Workers – create 2 FTE.
- ll. **Line 32** – Complaints and Access to Records – create 3.60 FTE.
- mm. **Line 34** – Strategic Commissioning – create 1 FTE.
- nn. **Line 35** – Increase capacity to manage growth of domiciliary, residential and nursing provision through the care contract process – create 8 FTE.
- oo. **Line 37** – Sustainability of the Multi Agency Safeguarding Hub (MASH) – create 2 FTE.
- pp. **Line 38** – Enhance Review function across Learning Disabilities and Mental Health – create 3 FTE.
- qq. **Line 39** – Continuing Health Care – create 2 FTE.

Fees and Charges – Appendix 10

- rr. **Line 305** – Maximum charge for non-residential care services.

Skills, Safety, Engagement and Democracy

32. Councillor Daniel De’Ath, Cabinet Member for this Portfolio, Sarah McGill (Director of Communities, Housing and Customer Services) and Dave Holland (Head of Regional Regulatory Services) have been invited to answer Members’ questions on the draft Corporate Plan and budget proposals for this portfolio. Members are asked to refer to **Appendix 1 Corporate Plan** and **Appendices 2, 4, 5, 6 and 10** in relation to the following proposals, shaded pale blue:

Corporate Plan – Appendix 1

Commitment:

- a. Ensure that Domestic Violence Support Services meet the requirements of new legislation, including the recommissioning of the service.

Financial Resilience – Appendix 2

- b. **Line 24** – Public Area Protection - £250,000.
- c. **Line 25** – Taxi Enforcement - £40,000.

Savings Proposals - Appendix 4

- d. **Line 2** – Regulatory Collaboration - £47,000.

Financial Pressures – Appendix 5

- e. Line 8 – Alleygating - £50,000.

Capital Programme- Appendix 6

- f. **Line 3** – Alleygating.
- g. **Line 39** – Regionalising Regulatory Services.
- h. **Line 54** – Domestic Abuse/ Multi Agency Hub.

Fees and Charges – Appendix 10

- i. **Line 307** – Shared Regulatory Services.

Consultation & Engagement Process

33. The Council used a number of mechanisms to consult and engage with citizens and stakeholders to gather their views regarding the budget proposals. These included:

- a. *Changes for Cardiff* budget consultation survey - launched 10th November 2016 and running until 16th December 2016. Engagement activities included electronic questionnaire distribution via social media and email address lists, paper copy distribution across libraries and hubs, postal delivery to selected households

across the city, and face-to-face engagement with targeted groups and selected locations across the city.

- b. Links on the Cardiff Council website to the Council Budget, featuring links to the *Changes for Cardiff* survey, a video explaining the budget position, links to the proposals, background papers, Equality Impact Assessments, and the on-line survey and the timeline for the budget process⁴.
- c. Engagement with Trade Unions.
- d. Engagement with Cardiff Partnership.
- e. Audit Committee.
- f. Cardiff Third Sector Council.
- g. Schools' Budget Forum.
- h. Employee Consultation.

34. The *Changes for Cardiff* budget consultation results have now been analysed and a full copy of the report is attached at **Appendix 11**. Members attention is drawn to the following:

- a. Pages 14- 17 – Hubs
- b. Pages 19 – 23 – Volunteering
- c. Pages 24 – 27 – Telecare
- d. Pages 29 – 34 - Providing Care and Support Services Locally

35. In addition to the broader citywide consultation, there was also service specific consultation with identified service users/ groups or organisations and internal Council consultation for those proposals that related to internal changes, including back office efficiencies, staff changes and process improvements.

Way Forward

36. Members have the opportunity to scrutinise the draft Corporate Plan 2017/19, the alignment of the draft budgetary proposals 2017/18 with the

⁴ These are available at: <https://www.cardiff.gov.uk/ENG/Your-Council/Council-finance/Council-Budget/Pages/default.aspx>

draft Corporate Plan, the potential impact of the draft budgetary proposals on service delivery, service users and citizens of Cardiff and the achievability and deliverability of the budget proposals.

37. Officers will make a presentation on the overall budget position, and issues falling within the terms of reference of this Committee. The relevant Cabinet Members and Officers will be available to answer Members' questions. Presentations will be provided for Councillor Elsmore's portfolio.
38. Following consideration of the budget proposals, presentations and answers to Member questions, the Committee may wish to provide its comments, observations and recommendations to the Cabinet for consideration at their meeting on 16 February 2016.

Legal Implications

39. The Scrutiny Committee is empowered to enquire, consider, review and recommend but not to make policy decisions. As the recommendations in this report are to consider and review matters there are no direct legal implications. However, legal implications may arise if and when the matters under review are implemented with or without any modifications. Any report with recommendations for decision that goes to Cabinet/Council will set out any legal implications arising from those recommendations. All decisions taken by or on behalf of the Council must (a) be within the legal powers of the Council; (b) comply with any procedural requirement imposed by law; (c) be within the powers of the body or person exercising powers on behalf of the Council; (d) be undertaken in accordance with the procedural requirements imposed by the Council e.g. Scrutiny Procedure Rules; (e) be fully and properly informed; (f) be properly motivated; (g) be taken having regard to the

Council's fiduciary duty to its taxpayers; and (h) be reasonable and proper in all the circumstances.

Financial Implications

40. The Scrutiny Committee is empowered to enquire, consider, review and recommend but not to make policy decisions. As the recommendations in this report are to consider and review matters there are no direct financial implications at this stage in relation to any of the work programme. However, financial implications may arise if and when the matters under review are implemented with or without any modifications. Any report with recommendations for decision that goes to Cabinet/Council will set out any financial implications arising from those recommendations.

RECOMMENDATION

The Committee is recommended to give consideration to the information attached to this report and received at this meeting and to submit any recommendations, observations or comments to the Cabinet.

Davina Fiore

Director of Governance and Legal Services

10 February 2017